

PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

***Overview & Scrutiny Committee
Agenda***

Date Wednesday 31 January 2024

Time 6.00 pm

Venue Crompton Suite, Civic Centre, Oldham, West Street, Oldham, OL1 1NL

Notes 1. DECLARATIONS OF INTEREST- If a Member requires advice on any item involving a possible declaration of interest which could affect his/her ability to speak and/or vote he/she is advised to contact Paul Entwistle or Peter Thompson at least 24 hours in advance of the meeting.

2. CONTACT OFFICER for this agenda is Peter Thompson Tel. or email

3. PUBLIC QUESTIONS - Any Member of the public wishing to ask a question at the above meeting can do so only if a written copy of the question is submitted to the contact officer by 12 noon on Date Not Specified.

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MEMBERSHIP OF THE PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

Councillors Ghafoor, Hindle, Ibrahim, Iqbal, McLaren (Chair), Moores, Sheldon and Williamson

Item No

- 1 Apologies For Absence
- 2 Urgent Business
Urgent business, if any, introduced by the Chair
- 3 Declarations of Interest
To Receive Declarations of Interest in any Contract or matter to be discussed at the meeting.
- 4 Public Question Time
To receive Questions from the Public, in accordance with the Council's Constitution.
- 5 Minutes of Previous Place, Economic Growth and Environment Scrutiny Board Meeting
The Minutes of the Place, Economic Growth and Environment Scrutiny Board held on 6th December and 21st December 2023 (To Follow)
- 6 Oldham Green New Deal Delivery Partnership (Pages 1 - 8)
- 7 Work Programme (Pages 9 - 14)
- 8 Key Decision Document (Pages 15 - 24)



Report to PLACE SCRUTINY BOARD

Oldham Green New Deal / Climate Adaptation & Resilience Update

Portfolio Holder:

Cllr Abdul Jabbar, Cabinet Member for Finance and Corporate Resources

Officer Contact: Emma Barton, Deputy Chief Executive (Place)

Report Author: Andrew Hunt - Green Energy & Sustainability Manager, Nasir Dad – Director of Environment

Ext. 6587

31 January 2024

Purpose of the Report

To provide an update on the Oldham Green New Deal delivery programme and work on a new Climate Adaptation and Resilience Strategy.

Recommendations

That the Committee notes progress on both of the areas in the report, which in turn support delivery of the Greater Manchester 5-Year Environment Plan.

Oldham Green New Deal / Climate Adaptation & Resilience Update**1 Background**

1.1 The Oldham Green New Deal (OGND) Strategy was adopted by the Council in March 2020. The Strategy set a number of objectives and pledges for delivery on environmental issues in a range of work areas, which broadly fit into three over-arching 'pillars':-

- Growing the green economy
- Low carbon infrastructure and a Local Energy Market
- Northern Roots

1.2 The OGND Strategy also set two carbon neutrality targets:-

- For Council Buildings and Street Lighting by 2025
- For the borough by 2030

1.3 For the financial year 2022/23, the Council's in-scope carbon footprint for the 2025 target was 6,379 tCO₂e, made up of 4,718 tCO₂e (Council Buildings) and 1,661 tCO₂e (Street Lighting). This figure is a fall of around 25% on the 2018/19 baseline. Of this figure, 2,764 tCO₂e was from the consumption of gas, and most of the rest (3,545 tCO₂e) was from consumption of electricity (with a small amount from water and oil, 69 tCO₂e). It is likely that to meet the 2025 carbon neutrality target, the Council will need to undertake some 'carbon offsetting'.

1.4 For the borough as a whole, total emissions for 2021 (latest year available) were 841.5 ktCO₂, and per capita emissions were 3.5 t. The figures for 2021 are an increase on 2020 of 10%. The reason for the increase is not clear but is likely due to increased economic activity after the Covid19 lockdown in 2020. The 2021 figures are a cut on 2019 of around half of a percentage point.

1.5 This report gives an update on the following Green New Deal activities:-

- Oldham Green New Deal Delivery Partnership
 - DESNZ Local Net Zero Accelerator programme
 - Innovate UK Net Zero Living Pathfinder Places programme
 - Green New Deal Delivery Group
 - Appointment of Independent Assurance Provider
 - Potential anchor projects for procurement of Delivery Partner
 - Expansion of Community Led Energy Planning approach
 - Embedding of Community Wealth Building outcomes and social value
- Oldham Low Carbon Heat Network
 - Outline Business Case summary
 - Application to Green Heat Network Fund
 - Market engagement exercise
- Wrigley Head Solar Farm
- Net Zero Spindles
- Area-Based Housing Retrofit scheme for the Able to Pay sector
- Training for Council staff

1.6 The Oldham Green New Deal addresses 3 of the 6 strands outlined in the Greater Manchester Environment Strategy. The 3 remaining sections are addressed by the Oldham Council Environment Strategy. These are:

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- Natural Environment
 - Resilience & Adaptation
 - Production & Consumption of Resources

- 1.7 The purpose of the Oldham Environment Strategy is to outline the key areas that need to be considered by the council, its partners and residents; what these mean for the borough, to understand the work done to date, and what more can be done at a local level by working with a range of partners. The strategy also recognises that alignment with the GM plan will result in greater learning, knowledge sharing and benefits for Oldham, its residents and environment.
- 1.8 Climate adaptation and resilience is significantly important to Oldham and its residents – both of which are already being affected by extreme temperatures, localised flooding and moorland fires – all of which are likely to increase in the future. In order to enable our residents, communities, businesses and infrastructure to have the capacity to survive, adapt and grow in the face of these challenges, efforts and investments need to be underpinned by robust action on climate adaptation (and resilience) to protect our economy, key infrastructure and our natural environment.
- 1.9 Climate Change is also more likely to have a greater impact on those residents who are already dealing with fuel or food poverty, those on low incomes and those with disabilities and an ageing population. Therefore, it is vitally important that we strengthen our adaptation actions, so that we may protect the most vulnerable within our communities.
- 1.10 It is recognised that climate adaptation, reduction in consumption of resources and protection and improvement of the natural environment are all interlinked, and therefore, need to be considered and approached in a holistic manner but also in conjunction with elements of the Green New Deal that are already being delivered across Oldham and the Greater Manchester Region.

[Link to Corporate Plan and Priorities](#)

- 1.11 The Oldham Green New Deal Delivery Partnership will support “working with a resident focus” through the Community Led Energy Planning approach, which will put residents at the heart of the development of low carbon energy infrastructure in their neighbourhoods.
- 1.12 Corporate Plan priorities: Healthy, safe and well supported residents / quality homes for everyone – the Oldham Green New Deal Delivery Partnership could support efforts to help residents cut their energy bills through the energy efficient retrofit of their homes.
- 1.13 Corporate Plan priority: A clean and green future – the Oldham Green New Deal Delivery Partnership aims to bring in up to £5.6bn of investment in low carbon infrastructure in Oldham, supporting the aim set out in the Oldham Green New Deal Strategy to achieve carbon neutrality for the borough by 2030. It will also contribute to the improvement of green infrastructure in the borough such as parks and local green spaces.
- 1.14 Corporate Plan priorities: A great start and skills for life / better jobs and dynamic businesses - the Oldham Green New Deal Delivery Partnership will support the creation of jobs and training opportunities for Oldham’s residents and young people in the growing Green Technology and Services sector, as it secures inward investment in low carbon infrastructure schemes and involves Oldham’s local supply chain in delivery. It will also help businesses to become more competitive by cutting their energy costs, through investments in energy efficiency and decarbonisation. The new low carbon heat network

will provide cost certainty for heat supply for Town Centre businesses and residents, as well as an environmentally friendly source of heating.

2 Current Position

Oldham Green New Deal Delivery Partnership

- 2.1 *DESNZ Local Net Zero Accelerator programme.* In November 2023, the GM Combined Authority was notified that it will be awarded up to £7m from the new DESNZ Local Net Zero Accelerator programme. The grant funding will enable the delivery of a three-tier project to demonstrate different delivery models at three levels in GM – city regional (GMCA Strategic Outline Business Case for low carbon infrastructure), local authority level (Oldham Green New Deal Delivery Partnership) and neighbourhood level (Net Zero Wythenshawe, Manchester City Council). Oldham’s share of this grant funding will be up to £1.5m. The project will run for 29 months from February 2024 to June 2026, and will see the Council procure a strategic investment and delivery partner to deliver low carbon infrastructure across the borough, in support of the 2030 carbon neutrality target.
- 2.2 *Innovate UK Net Zero Living Pathfinder Places programme.* The Council has been invited to apply for £150K from the Innovate UK Net Zero Living Pathfinder Places programme, to fund innovative extra work which will complement the DESNZ Local Net Zero Accelerator funding. The Council will apply to this fund in January 2024, and if successful will use the funding to ensure that Community Wealth Building and social value outcomes are embedded into the Oldham Green New Deal Delivery Partnership.
- 2.3 *Green New Deal Delivery Group.* A new Green New Deal Delivery Group has been established to provide governance to the OGND Delivery partnership. The Delivery Group is a sub-group of the Oldham Partnership Economic Board and is focused on realising the economic benefits of investment in and delivery of low carbon infrastructure in Oldham. The group meets on a monthly basis and includes stakeholders from the Council, the Oldham Partnership, local businesses, the GMCA, Electricity North West and other key local, regional and national stakeholders as appropriate. The Delivery Group will oversee the implementation of the OGND Delivery Partnership and will have oversight of the activities of the main infrastructure delivery partner.
- 2.4 *Appointment of Independent Assurance Provider.* The Council has procured an Independent Assurance Provider – an industry expert consultant who will support the Council through the process of procuring the main OGND Delivery Partner (infrastructure provider) and the ongoing process of building a pipeline of low carbon infrastructure projects in the borough, as well as providing assurance on the viability and value for money for residents of individual projects and schemes. The winning bidder has been selected but not yet notified, although it is the Council’s intention to appoint them as soon after 1st February 2024 as possible, to begin work on the DESNZ grant funded programme.
- 2.5 *Potential anchor projects for procurement of Delivery Partner.* Although the OGND Delivery Partnership is intended to deliver projects right across the borough for a wide range of stakeholders and organisations, the Council can provide a number of ‘anchor’ projects for the procurement of the main Delivery Partner, to give bidders assurance that there is a commercial opportunity here for them in Oldham and to demonstrate to other Oldham organisations that the Council is committed to the process and the 2025 / 2030 carbon neutrality targets set out in the Oldham Green New Deal Strategy. Potential ‘anchor’ projects for the Delivery Partner procurement include:-

- Oldham Low Carbon Heat Network

- Crompton Moor Wind Farm
- Spindles solar PV 500kW
- St Anne's Crescent solar PV 1.7MW
- Roundthorn Road solar PV 3.7MW
- Greenacres Fold solar PV 400kW
- Millbrow solar PV 830kW
- Hobson St solar car ports 274kW
- St Chad's Crescent solar car ports 348kW
- Electric Vehicle Charging Infrastructure on Council-owned car parks, depots and community sites
- Electrical infrastructure for Town Centre Linear Park
- Area-Based Able to Pay Housing Retrofit Scheme

2.6 *Expansion of Community Led Energy Planning approach.* The DESNZ grant funded project will aim to expand the Community Led Energy Planning approach which was developed in Oldham by Carbon Co-op as part of the £250K ICLEI-funded Oldham Energy Futures project. The CLEP approach has resulted in two Community Led Energy Plans, one for Sholver and another for Westwood, in which local residents set out their priorities and needs in terms of low carbon and other green infrastructure. The aim of the DESNZ funded project will be to revisit the Sholver and Westwood CLEPs and test a streamlined version of the methodology in one additional ward. The CLEPs will then feed into the governance of the OGND Delivery Partnership to enable low carbon infrastructure schemes to be scoped and co-produced with local communities, to ensure that the Council's primary aim of 'working with a resident focus' is achieved in delivery of the OGND programme.

2.7 *Embedding of Community Wealth Building outcomes and social value.* The opportunity to apply for £150K via the Innovate UK Net Zero Living Pathfinder Places programme means that work which may not be eligible under the DESNZ grant terms and conditions can still be included in Oldham's programme. The intention will be to engage the Centre for Local Economic Strategies (CLES) to ensure that Community Wealth Building outcomes and social value are built into the OGND Delivery Partnership structure and the procurement and ultimate JV with the strategic commercial partner.

Oldham Low Carbon Heat Network

2.8 *Outline Business Case summary.* The project has now reached Outline Business Case stage (RIBA Stage 2 design) and the main headlines from the OBC document are as follows:-

- Expansion of the existing district heat network at St Mary's, bringing into use the currently redundant 3.5MW biomass boiler and augmenting it with an additional energy centre at Rhodes Bank providing 1.8MW of Air Source Heat Pumps, which will also be able to take heat inputs from minewater and wastewater (sewer water) as and when available
- 27 building connections across 5 phases including new and existing public, commercial and residential sites for a total of 30GWh/annum heat demand and around 4.6km of new pipework. Will include the new Muse residential developments
- Will be delivered via a Joint Venture with the new Oldham Green New Deal Delivery Partner (see above)
- The scheme is expected to be eligible for £8.8m of grant funding from the Green Heat Network Fund, which will provide a 10% Internal Rate of Return to the OGND Delivery Partner
- The scheme will deliver carbon savings of around 3,700 tCO₂e per annum – more than the Council's entire carbon footprint from the use of gas for heating

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- The scheme will have expansion potential as Oldham is part of the DESNZ Advanced Zoning Programme. Oldham's Local Area Energy Plan shows potential for around £340m of heat network opportunities in the borough

2.9 *Application to Green Heat Network Fund.* As above, the Council has applied for £8.8m of grant funding from the Green Heat Network Fund. If successful, this grant will cover the costs of further feasibility work taking the project to RIBA Stage 3 design ("Commercialisation" consultancy at around £650K contract value) and the costs of invasive feasibility for minewater heating at Rhodes Bank (£350K for the drilling of test boreholes and the carrying out of tests) as well as providing around £7.8m in capital grant towards the construction cost of the scheme – this latter portion of the grant will be transferred to the OGND Delivery Partner once appointed. The Council expects to receive confirmation imminently on this grant.

2.10 *Market engagement exercise.* In September 2023, a market engagement exercise was conducted to establish interest in the heat network project as part of an OGND Delivery Partnership. The market engagement exercise was the third such exercise as part of scoping the OGND Delivery Partnership concept, and indicated significant market interest in both the overall JV opportunity and the heat network project specifically. The results of the market engagement are included in the Outline Business Case document for the project.

Wrigley Head Solar Farm

2.11 The Council's first solar farm project, at Wrigley Head in Failsworth, was given Planning Permission in December 2021. The project must have commenced on site by December this year. The project is to construct a 1MW ground-mounted solar array on a former industrial landfill site. Ground investigations have already been completed which show a requirement for remediation measures due to soil contamination, but at present the project is expected to be able to be delivered within budget. The Council has appointed an "Owner's Engineer" – Arup – who will support the Council in the procurement and management of the main design and build (Engineer, Procure & Construct or EPC) contractor. Work is expected to commence onsite by the summer. The project has a number of key objectives including: bringing a poor quality, land-locked Council-owned site into a productive use and improving the ecology of the site; generating renewable electricity to cut the Council's carbon footprint; demonstrating community leadership on development of low carbon infrastructure; and returning a modest financial return to the Council.

Net Zero Spindles

2.12 The Council has secured £2.1m in grant funding from the Public Sector Decarbonisation Scheme Phase 3a to deliver decarbonisation measures in the Spindles, as part of the overall refurbishment of the complex. The grant-funded decarbonisation works include improved glazing, improved wall and roof insulation, and a switch from gas Air Handling Units to efficient electrical heating systems. The Spindles is currently on its own electricity supply contract separate from the Council's main energy supply contracts, and this means that there is potential to supply electricity generated by Wrigley Head Solar Farm and other future renewable energy schemes to the Spindles via the grid by means of a 'sleeving' Power Purchase Agreement – this option is currently being explored with Savills who manage the energy contracts for the Spindles.

Area-Based Housing Retrofit scheme for the Able to Pay sector

2.13 In 2023, the Council was successful in applying for a £140K grant from Connected Places Catapult, to work with the Catapult and our local partner Carbon Co-op to develop an Area Based Retrofit scheme for the 'Able to Pay' sector in Oldham. The feasibility study is currently being developed and will be finalised by the end of March this year. The output will be a delivery plan and strategic business case, and the scheme will aim to deliver

outcomes around carbon emissions reduction, improvement in health outcomes and increased resilience to the effects of a changing climate. The delivery plan will identify financing mechanisms which Oldham residents can use to fund the retrofit of their homes. Owner-occupied homes constitute the vast majority of homes in the borough with the largest share of carbon emissions from the domestic sector, and although the Council's award-winning Warm Homes Oldham programme can address homes where the owners qualify for grant funding, the majority of households in the borough do not qualify and so a new approach is needed.

Training for Council staff

- 2.14 All Council officers are required to take a mandatory e-learning package around Carbon Literacy, and at the time of writing 1,559 staff have taken the course. The Organisational Development Team are also looking to introduce a new Net Zero Awareness course for senior managers.

Climate Adaptation and Resilience

- 2.15 It is anticipated that the strategy will be issued in February or March 2024 – publication was delayed to take account of recent legislative and policy changes. After adoption, the benchmarking exercise and embedding of the strategy across council departments will be a priority before eventual review and alignment with the GM 5-year environment plan which will see a new strategy being issued for the region, lasting until 2030.
- 2.16 The aim of the benchmarking will be to determine the current position/performance for a range of environmental parameters (e.g. green coverage/tree planting/recycling targets) and be able to accurately measure the improvements made as a result of work on the three areas listed above. Work is already being undertaken to expand green coverage, plant additional trees and to increase and improve the blue/green infrastructure to better manage and support urban water systems, prevent localised flooding and saturation of the urban water/sewer network.
- 2.17 In addition to the above, the Environment Strategy will also take account of other Council policies, national requirements and legislative changes that will have a direct impact on Climate Adaptation and resilience – this includes the Biodiversity Strategy, Biodiversity Net Gain, Local Nature Recovery Strategy, and the work proposed by United Utilities as part of its 5-year investment plan. This approach recognises the various areas of work which feed into environmental improvement and resilience.
- 2.19 Finally, the Environment Strategy will also see the creation of an Environment Board in Oldham. This Board will include a range of partners, voluntary, community and interest groups to engage, understand and to embed the wider message regarding Climate Adaptation, Resilience, resource management and protection/improvement of the natural environment. It is anticipated that this will take place in late Spring or early Summer 2024.

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PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

WORK PROGRAMME 2023/2024

15 June 2023	<i>Assurance Framework on Grant Funded Programmes</i>		<i>Mark Stenson</i>	
	<i>Place Directorate Overview of service provision, priorities and challenges</i>	<i>Member request</i>	<ul style="list-style-type: none"> • <i>Executive Director Place and Economic Growth</i> • <i>Director of Environment</i> • <i>Director for Economy</i> 	
31 st August 2023	<i>Cems & Crems</i>	<i>Issues and opportunities – requested by members</i>	<ul style="list-style-type: none"> • <i>Portfolio – Neighbourhoods</i> • <i>Executive Director Place and Economic Growth</i> • <i>Director of Environment</i> • <i>Glenn Dale – Head of Service</i> 	<i>Service performance reporting</i>
	<i>Environment Strategy: Climate Change and Adaptation</i>	<i>To scrutinise the draft strategy and implementation plan</i>	<ul style="list-style-type: none"> • <i>Portfolio – Green and Neighbourhoods</i> • <i>Executive Director Place and Economic Growth</i> • <i>Director of Environment</i> 	<i>New strategy for consideration</i>
	<i>Housing – Temporary Accommodation DLUHC Deep Dive Work</i>	<i>To scrutinise the demand challenges and current issues / options for mitigation</i>	<ul style="list-style-type: none"> • <i>Portfolio for Housing</i> • <i>Exec Director for Place and Economic Growth</i> • <i>Director for Economy</i> • <i>Bryn Cooke / Vicky Wood</i> 	
26 th September 2023	<i>Joint Places for Everyone</i>	<i>To scrutinise the proposals following public examination of</i>	<ul style="list-style-type: none"> • <i>Portfolio – Regeneration and Reform, Housing and Licensing</i> 	<i>Policy Framework item - Final consideration after Public</i>

PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

<p><i>** special meeting</i></p>	<p><i>Development Plan Document (DPD)</i></p>	<p><i>PfE prior to their consideration by Council and/or Cabinet; and To scrutinize proposals in respect of the Oldham Local Plan prior to their consideration by Council and/or Cabinet.</i></p>	<ul style="list-style-type: none"> • <i>Executive Director Place and Economic Growth</i> • <i>Director of Economy</i> • <i>Peter Richards – Head of Planning</i> • <i>Elizabeth Dryden-Stuart, Team Leader – Strategic Planning</i> 	<p><i>Examination / prior to formal adoption. Update on Local Plan development - draft for consultation</i></p>
<p><i>8th November 2023</i></p>	<p><i>GM 2040 Strategy and Sub-Strategies (inc GM Streets for All)</i></p>	<p><i>To receive updates in the Strategy and be briefed/scrutinise a number of draft GM 2040 sub-strategies / funding mechanisms</i></p> <p><i>GM2040 Sub Strategies are still in development. Timescales to be confirmed but likely:</i></p> <p><i>a. Freight and Servicing and Road Danger Reduction will likely come forward for January 2023</i></p> <p><i>b. Local Bus Strategy and Streets for All Guidance is likely to be available in February 2023</i></p> <p><i>c. GM Streets for All</i></p>	<ul style="list-style-type: none"> • <i>Portfolio – Regen and Reform (Place)</i> • <i>Deputy Chief Executive (Place)</i> • <i>Director of Economy</i> • <i>Peter Richards – Head of Planning</i> • <i>Eleanor Sykes - Transport Strategy Manager</i> 	<p><i>Regional / Local policy update</i></p>
<p><i>6th December 2023</i></p>	<p><i>Economic Review: Update and emerging vision</i></p>	<p><i>To scrutinise the Economic Review implementation plans ahead of the new vision being determined</i></p>	<ul style="list-style-type: none"> • <i>Portfolio – Regen and Reform and Employment and Enterprise</i> • <i>Deputy Chief Executive (Place)</i> • <i>Director of Economy</i> 	<p><i>Part of the Employment, Work and Training – ‘themed’/significant issue consideration</i></p>

PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

			<ul style="list-style-type: none"> • Jon Bloor, Assistant Director Economic Growth 	
	Emergency Plan – annual review	Annual report/presentation on progress/activities/initiatives	<ul style="list-style-type: none"> • Portfolio – Neighbourhoods • Deputy Chief Executive (Place). • Director of Environment • Darren McGrattan 	Annual Report consideration/ Service performance reporting.
	Place Directorate Performance Report (Q2) Update	Service performance reporting - Issues and opportunities	<ul style="list-style-type: none"> • Portfolio – various • Deputy Chief Executive (Place) • Director of Environment • Director of Economy • Performance Team 	Service performance reporting
	Local Plan	To scrutinise proposals in respect of the Oldham Local Plan prior to their consideration by Council and/or Cabinet.	<ul style="list-style-type: none"> • Portfolio – Housing and Licensing • Deputy Chief Executive (Place) • Director of Economy • Peter Richards – Head of Planning • Elizabeth Dryden-Stuart, Team Leader – Strategic Planning 	Update on Local Plan development - draft for consultation
21 st December 2023 (special meeting)	Don't Trash Oldham	To scrutinise proposals prior to Cabinet consideration	<ul style="list-style-type: none"> • Portfolio – Neighbourhoods • Director of Environment 	
31 st January 2024	Green New Deal	To scrutinise proposals prior to Cabinet consideration	<ul style="list-style-type: none"> • Portfolio – Neighbourhoods / Finance and Low Carbon 	
19 th March 2024	Creating a Better Place	To scrutinize the annual update regarding Creating a Better Place and development of Oldham town centre	<ul style="list-style-type: none"> • Portfolio – Leader of the Council • Deputy Chief Executive (Place). 	Update report requested previously by the Committee

PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

			<ul style="list-style-type: none"> • Director of Economy 	
	District Growth Zones	Issues and opportunities	<ul style="list-style-type: none"> • Portfolio – Regen and Reform • Deputy Chief Executive (Place) • Director of Economy • Peter Richards – Head of Planning 	Local policy update
	Taxi & Hackney Carriage Licensing	<ul style="list-style-type: none"> • Issues and opportunities – requested by members 	<ul style="list-style-type: none"> • Portfolio – Housing and Licensing. • Deputy Chief Executive (Place) • Director of Environment • Neil Crabtree – Head of Public Protection • John Garforth – Licensing Manager 	Service performance reporting
29 November '23 With partners	Housing strategy & Homelessness	Workshop session ahead of TA deep dive and overview of the challenges currently facing residents	<ul style="list-style-type: none"> • Portfolio for Housing • Deputy Chief Executive (Place). • Director for Economy • Bryn Cooke / Vicky Wood 	Update report requested by the Portfolio holder
21 Dec 2023 With community reps / cllr champions	Don't Trash Oldham	Annual report/presentation on progress/activities/initiatives	<ul style="list-style-type: none"> • Portfolio –Neighbourhoods 	Service performance reporting
31 Jan 2024 With youth council	Green New Deal and Climate Change –	Issues previously considered include funding arrangements, GMCA and government	<ul style="list-style-type: none"> • Portfolio – Neighbourhoods / Finance and Low Carbon 	The Committee has given particular attention to this issue

PLACE, ECONOMIC GROWTH AND ENVIRONMENT SCRUTINY BOARD

	joint performance / progress report	priorities and initiatives in green/low carbon issues; and developing a strategic partnership	<ul style="list-style-type: none"> • Deputy Chief Executive (Place). • Director of Economy & Environment • Andy Hunt – GND Manager 	in previous years as a 'major issue'
12 March 2024	Selective Licensing	Annual report/presentation on progress/activities/initiatives	<ul style="list-style-type: none"> • Portfolio for Housing • Deputy Chief Executive (Place). • Director for Environment • Neil Crabtree 	Update report requested by the Committee
ITEMS FOR CHAIRS DISCUSSION				
	Oldham Skills Strategy	To receive updates in the Strategy and be briefed / scrutinise the emerging thematic areas	<ul style="list-style-type: none"> • Portfolio – Business, Employment and Enterprise / Education and Skills • Deputy Chief Executive (Place) • Director of Economy • Director of Education, Skills and LLL • Jon Bloor, AD Economic Growth 	Regional / Local policy update

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KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FLC-13-23	Report of the Director of Finance – Revenue Budget 2024/25 and Medium-Term Financial Strategy 2024/25 to 2028/29	Director of Finance	12 th February 2024	Cabinet
<p>Description: To consider the Administration’s detailed revenue budget for 2024/25 and budget reduction proposals, together with the Medium-Term Financial Strategy for 2024/25 to 2028/29, incorporating the current policy landscape and Local Government Finance Settlement. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Budget 2024/25 and Medium-Term Financial Strategy 2024/25 to 2028/29</p> <p>Background Documents: Various appendices</p> <p>Report to be considered in Public</p>				
FLC-15-23	Report of the Director of Finance – Treasury Management Strategy Statement 2024/25	Director of Finance	12 th February 2024	Cabinet

Page 15

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To consider the Council’s Treasury Management Strategy for 2024/25 - including Minimum Revenue Provision Policy Statement, Annual Investment Strategy and Prudential Indicators Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Treasury Management Strategy Statement 2024/25</p> <p>Background Documents: Appendices</p> <p>Report to be considered in Public</p>				
PLC-08-23	Report of the Director of Finance – Capital Programme & Capital Strategy for 2024/25 to 2028/29	Director of Finance	12 th February 2024	Cabinet
<p>Description: To consider the Council’s Capital programme and capital strategy. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Capital Programme & Capital Strategy for 2024/25 to 2028/29</p> <p>Background Documents: Appendices</p> <p>–Report to be considered in Public</p>				
FLC-20-23	Report of the Director of Finance and Director of Education, Skills and Early Years – Schools Funding Formula	Director of Finance	12 th February 2024	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: Schools funding formula for 2024/25 in relation to the National Funding Formula Document(s) to be considered in public or private: Report of the Director of Finance and Director of Education, Skills and Early Years – Schools Funding Formula</p> <p>Background documents: Various Appendices</p> <p>Report to be considered in public.</p>				
FLC-06-23	Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2023/24 Month 8	Director of Finance	12 th February 2024	Cabinet
<p>Description: The report provides an update on the Council’s 2023/24 forecast revenue budget position and the financial position of the capital programme as at the period ending 30 November 2023 (Month 8) Document(s) to be considered in public or private: Proposed Report Title:</p> <p>Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2023/24 Month 8</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				
FLC-12-23	Joint Report of the Executive Director Place and Economic Growth and Director of Finance – Housing Revenue Account Estimates for 2024/25 to 2028/29 and Projected Outturn for 2023/24.	Director of Finance, Executive Director for Place & Economic Growth	12 th February 2024	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: The Housing Revenue Account (HRA) Outturn Estimates for 2023/24, the detailed budget for 2024/25 and the Strategic HRA Estimates for the four years 2025/26 to 2028/2 Document(s) to be considered in public or private: Proposed Report Title: Housing Revenue Account Estimates for 2024/25 to 2028/29 and Projected Outturn for 2023/24</p> <p>Background Documents: Appendices</p> <p>–Report to be considered in Public</p>				
CR-02-24	Enforcement Agency Services		12 th February 2024	Cabinet
<p>Description: A report detailing arrangements for Enforcement Agency Services in the Revenues and Benefits Service.</p> <p>Document(s) to be considered in public or private: public and private NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council and a third party</p>				
HL-01-23	Corporate Resource to the Housing Crisis		26 th February 2024	Cabinet
<p>Description: A report detailing the Council’s response to the Housing Crisis</p> <p>Document(s) to be considered in public or private: public and private NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council and a third party</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
(HSC-14-23)	Market Sustainability and Improvement Fund - Workforce Fund and Urgent and Emergency Care Support Fund		26 th February 2024	Cabinet
<p>Description: A report outlining the utilisation of the Market Sustainability and Improvement Fund and the Workforce Fund and Urgent and Emergency Care Support Fund.</p> <p>Document(s) to be considered in public or private: public and private NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council and a third party</p>				
Page 10 DCR-02-23	Oldham Green New Deal Delivery Partnership - Grant acceptance and appointment of Independent Assurance Provider		26 th February 2024	Cabinet
<p>Description: a report outlining the Borough's Green New Deal Partnership and a request that Cabinet appoint an Independent Assurance provider</p> <p>Document(s) to be considered in public or private: public and private NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council and a third party</p>				
EE-01-24	Swimming Pool Support Fund - OCL Utilities		26 th February 2024	Cabinet
<p>Description: A report detailing options for the Swimming Pool Support Fund - OCL Utilities</p> <p>Document(s) to be considered in private: NOT FOR PUBLICATION by virtue of Paragraph 3 of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because it relates to the financial or business affairs of the Council and a third party</p>				

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
FLC-17-23	Adoption and publication of Oldham Council's Social Value Policy	Deputy Chief Executive -	26 th February 2024	Cabinet
Description: To approve the adoption and publication of a corporate social value policy to support Oldham Council and the wider Borough. Document(s) to be considered in public or private: Social Value Policy - Public				
ESR-31-23	Gallery Oldham 'Priority Maintenance Works'		26 th February 2024	Cabinet
Description: The report details Gallery Oldham's main priority maintenance works for 2024/25 Document(s) to be considered in public or private: public				
HSC-20-23	Proposal for additional funding received from smokefree generation allocation	Director of Public Health	26 th February 2024	Cabinet
Description: To seek approval for additional funding provided through a new section 31 grant and will be ring fenced for local authority led stop smoking services and support under proposed smokefree legislation. Document(s) to be considered in public or private: Public				
New! NEI-01-24	Approval to extend the Parking Contract with NSL	Director of Economy	26 th February 2024	Cabinet

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: The current Parking Enforcement Contract with NSL is due to expire in June 2024. To ensure that the Council are receiving value for money it would be prudent to conduct a service review to explore whether it would be appropriate to bring the service in house or if the Council should continue with an external contractor. To do this, the existing Parking Enforcement Contract with NSL needs extending to allow the council to work with industry experts (Parking Matters) and review the current service provision and potentially to support the writing of a tender for future parking services in Oldham. Document(s) to be considered in public or private: NOT FOR PUBLICATION by virtue of Paragraph(s) <3> of Part 1 of Schedule 12A of the Local Government Act 1972 and it is not in the public interest to disclose the information because financial information is included in the report in relation to costs from a third party.</p>				
<p>PLC-07-23</p>	<p>Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2023/24 Quarter 3</p>	<p>Director of Finance</p>	<p>18th March 2024</p>	<p>Cabinet</p>
<p>Description: The report provides an update on the Council’s 2023/24 forecast revenue budget position and the financial position of the capital programme as at the period ending 31 December 2023 (Quarter 3) Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Revenue Monitor and Capital Investment Programme 2023/24 Quarter 3 Background Documents: Appendices – Various Report to be considered in Public</p>				
<p>FLC-19-23</p>	<p>Report of the Director of Finance - Local Taxation and Benefits Discretionary Policies 2024/25</p>	<p>Director of Finance</p>	<p>18th March 2024</p>	<p>Cabinet</p>

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To confirm the Council’s Local Taxation and Benefits Discretionary Policies for 2024/25 Document(s) to be considered in public or private: Proposed Report Title: Local Taxation and Benefits Discretionary Policies 2024/25</p> <p>Background Documents: Appendices</p> <p>Report to be considered in public</p>				
<p>Page 2 FLC-18-23</p>	<p>Report of the Director of Finance – Treasury Management 2023/24 – Quarter 3 Report</p>	<p>Director of Finance</p>	<p>18th March 2024</p>	<p>Cabinet</p>
<p>Description: The Quarter 3 review of Treasury Management activity during the third Quarter of 2023/24. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Treasury Management Review 2023/24 – Quarter 3 Report</p> <p>Background Documents: Appendices</p> <p>Report to be considered in Public</p>				
<p>FLC-05-23</p>	<p>Report of the Director of Finance – Debt Recovery Policies</p>	<p>Director of Finance</p>	<p>18th March 2024</p>	<p>Cabinet</p>

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
<p>Description: To provide clear guidance for Council Officers, local taxpayers, and organisation who use Council services on recovery of monies owed to the Council. Document(s) to be considered in public or private: Proposed Report Title: Report of the Director of Finance – Debt Recovery Policies</p> <p>Background Documents: Appendices – Various</p> <p>Report to be considered in Public</p>				

Page 23

Key:

New! - indicates an item that has been added this month

Notes:

1. The procedure for requesting details of documents listed to be submitted to decision takers for consideration is to contact the Contact Officer contained within the Key Decision Sheet for that item. The contact address for documents is Oldham Council, Civic Centre, West Street, Oldham, OL1 1UH. Other documents relevant to those matters may be submitted to the decision maker.
2. Where on a Key Decision Sheet the Decision Taker is Cabinet, the list of its Members are as follows: Councillors Arooj Shah (Chair), Elaine Taylor, Abdul Jabbar MBE, Shaid Mushtaq, Fida Hussain, Mohon Ali, Barbara Brownridge, Peter Dean and Chris Goodwin.

KEY DECISION DOCUMENT – COVERING DECISIONS TO BE TAKEN FROM 1 FEBRUARY 2024

Key Decision Reference	Subject Area For Decision	Led By	Decision Date	Decision Taker
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3. Full Key Decision details (including documents to be submitted to the decision maker for consideration, specific contact officer details and notification on if a report is likely to be considered in private) can be found via the online published plan at:

<http://committees.oldham.gov.uk/mgListPlans.aspx?RPId=144&RD=0>

Notice of Private Reports

(In accordance with Part 2 of the Local Authorities (Executive Arrangements) Meetings and Access to Information) (England) Regulations 2012)

Oldham Borough Council intends to hold a private meeting (or part thereof) of the Cabinet on Monday, 12th February 2024

Decision to be taken (Agenda Item) Decisions proposed to be taken in private at Cabinet on 12th February 2024:

a. Enforcement Agency Services **Reason:**

The meeting (or part thereof) will be held in exempt session on the grounds that the reports and background papers will contain the likely disclosure of exempt information as defined in paragraph 3 of Schedule 12A of the Local Government Act 1972 (as amended) – information relating to the financial or business affairs of the Council and a third party.

Representations:

If you wish to make representations against the intention to hold a private meeting, please send these to Constitutional Services, Level 4, Civic Centre, Oldham, OL1 1UL or email: constitutional.services@oldham.gov.uk